Summary of Consolidated Financial Results for the First Half of Fiscal Year ending December 31, 2022 (Japanese Accounting Standards)



20.3

August 5, 2022

FUJI SOFT INCORPORATED Listed Company Name: Listing Exchanges: Tokyo Stock Exchange 9749 http://www.fsi.co.jp/ Securities Code: URL

Satoyasu Sakashita, President & Representative Director Representative:

Contact: Shinsuke Konishi, General Manager of Corporate Finance Department

Phone: +81-45-650-8811

Scheduled date to submit the Quarterly Securities Report (Shihanki Houkokusho): August 8, 2022 Scheduled date of dividend payment: September 9, 2022

Supplementary documents for quarterly results: Yes Quarterly results briefing: Yes

(Figures less than one million yen are omitted)

9,462

1. Consolidated Business Results for the Six Months Ended June 30, 2022 (January 1, 2022 – June 30, 2022)

(1) Consolidated operating results (cumulative total)

| Consolidated operating results (editidative total) | | | | | | | esent year-on-year | changes | | | |
|--|-------------|-----|--------------|--------------------|-------------|--------------------------------|--------------------|---------|---|--|--|
| | Net sales | | Operating pr | Operating profit C | | erating profit Ordinary profit | | orofit | Profit attributable to owners of parent | | |
| | Million yen | % | Million yen | % | Million yen | % | Million yen | % | | | |
| Six months ended 6/22 | 141,328 | 6.7 | 8,995 | 3.0 | 9,954 | 5.2 | 5,850 | 25.7 | | | |

8,731

Six months ended 6/21 (Note) Comprehensive income (million yen) Six months ended 6/22: 7,459 (64.7%) Six months ended 6/21: 4,530 (3.0%)

| | Net profit per share | Net profit per share/diluted |
|-----------------------|----------------------|------------------------------|
| | Yen | Yen |
| Six months ended 6/22 | 186.54 | 186.34 |
| Six months ended 6/21 | 148.66 | 148.54 |

132,508

(Note) The Company has applied the Accounting Standard for Revenue Recognition (ASBJ Statement No. 29, March 31, 2020) and other regulations, effective from beginning of the fiscal year under review and the figures for the year ended June 30, 2022 are figures after application of these regulations.

(2) Consolidated financial position

| | Total assets | Net assets | Equity ratio |
|-----------------------|--------------|-------------|--------------|
| | Million yen | Million yen | % |
| Six months ended 6/22 | 237,249 | 148,076 | 54.8 |
| Year ended 12/21 | 228,915 | 142,968 | 54.6 |

Year ended 12/21: 125,047 Reference: Shareholders' equity (million yen) Six months ended 6/22: 130,034

(Note) The Company has applied the Accounting Standard for Revenue Recognition (ASBJ Statement No. 29, March 31, 2020) and other regulations, effective from beginning of the fiscal year under review and the figures for the year ended June 30, 2022 are figures after application of these regulations.

2. Dividends

| | Dividend per share | | | | | |
|------------------------------|----------------------|----------------|--------------|----------|--------|--|
| | End of first quarter | End of interim | End of third | Year end | Annual | |
| | 1 | period | quarter | | | |
| | Yen | Yen | Yen | Yen | Yen | |
| Year ended 12/21 | - | 26.00 | = | 26.00 | 52.00 | |
| Year ending 12/22 | _ | 54.00 | | | | |
| Year ending 12/22 (forecast) | | | Ī | 55.00 | 109.00 | |

(Note) Revisions to dividend forecasts published most recently: No

3. Forecast for Consolidated Business Results for the Fiscal Year Ending December 31, 2022 (Jan. 1, 2022 – Dec. 31, 2022)

| (1 electriages represent year on year changes.) | | | | | | | | | | |
|---|-----------|-------------|-----|------------------|-----|----------------------------------|-----|---|-----|-------------------------|
| | | Net sale | s | Operating profit | | Operating profit Ordinary profit | | Profit attributable to owners of parent | | Net profit per share |
| | | Million yen | % | Million yen | % | Million yen | % | Million yen | % | Yen |
| | Full year | 265,500 | 3.0 | 17,300 | 2.7 | 18,500 | 2.9 | 9,700 | 6.2 | 309.38 |

(Note) Revisions to forecast for consolidated business results published most recently: No

* Notes

(1) Important changes in subsidiaries during this quarter (changes in specified subsidiaries resulting in change in scope of Not applicable consolidation):

New: — (company name)

Exception: — (company name)

(2) Application of specific accounting treatment to the preparation of quarterly consolidated financial statements: Yes (Note) For details, please refer to "2. Consolidated Financial Statements and Key Notes (4) Notes to consolidated financial statements" on page 11 of the accompanying materials.

(3) Changes in accounting principles and changes or restatement of accounting estimates

(i) Changes in accounting principles due to amendment of accounting standards, etc.: Yes

(ii) Changes in accounting principles other than (i): Not applicable

(iii) Changes in accounting estimates:

Not applicable (iv) Restatement: Not applicable

(Note) For details, please refer to "2. Consolidated Financial Statements and Key Notes (4) Notes to consolidated financial statements" on page 11 of the accompanying materials.

(4) Number of outstanding shares (common shares)

1) Number of shares outstanding at the end of period (including treasury shares):

2) Number of treasury shares at the end of

3) Average number of shares during the period (quarterly consolidated cumulative period):

| 6/22: | 33,700,000 shares | Year ended 12/21: | 33,700,000 shares |
|-------|-------------------|-------------------|-------------------|
| 6/22: | 2,314,358 shares | Year ended 12/21: | 2,346,673 shares |
| 6/22: | 31,363,695 shares | 6/21: | 31,302,730 shares |

^{*} Summaries of quarterly consolidated financial results are not subject to a quarterly review by a certified public accountant or an audit corporation.

* Cautionary statement with respect to forward-looking statements The above forecast has been prepared based on data available on the announcement date. Since the data contains uncertainties, actual results may differ materially from the projections above due to changes in business performance and other factors. For assumptions concerning financial forecasts, please refer to 1. Qualitative Information on Consolidated Results for the First Half Ended June 30, 2022, (3) Information on the future outlook, including forecast for consolidated business results on page 4 of the accompanying materials.

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1. Qualitative Information on Consolidated Results for the First Half Ended June 30, 2022

(1) Details of consolidated results

During the first half of the consolidated fiscal year under review (from January 1, 2022 to June 30, 2022), the Japanese economy continued to recover, primarily in the manufacturing industry, although it remained susceptible to the impact of COVID-19 and the supply chain disruptions linked to semiconductor shortages. Meanwhile, there are new concerns about future economic activities, such as rising interest rates associated with concerns about inflation in European countries and the United States, the weakening of the yen associated with the rising interest rates, and the escalating energy cost caused by the geopolitical issue in Ukraine.

In the information services industry, demand for system investment has remained strong because companies remain highly motivated to apply digital technologies to their operational and business reforms, such as digital transformation (DX) aimed at improving productivity and business efficiency and reforming business models, although they are required to assess the impact of rising global prices, the prolonged supply chain disruption, and other events.

In this business environment, the FUJISOFT GROUP worked to achieve sustainable growth and improve its added value by setting "Lead DX in the aspects of both IT and OT with digital technologies and contribute to value improvement and innovations by customers and society" as its three-year management policy based on the Medium-Term Management Plan (2022 to 2024) that was announced on February 10, 2022. Further, the Group also announced its DX Strategy, under which it makes comprehensive use of digital technologies to improve its competitiveness and uses the achievements from this to help customers achieve their own digitalization and increase their competitiveness. In recognition of these initiatives, in July the Company was selected by the Ministry of Economy, Trade and Industry as a DX-Certified Operator* as a leading digital company driving DX.

The Company has also been striving to transform and comprehensively optimize its organizational structure to further strengthen its business operation capabilities and prepare for continued future growth.

In operation system development in the System Construction Segment, demand remained strong mainly in the domain of system infrastructure construction realizing cloud environment and virtualization, which are essential for customers' DX, by utilizing technologies of global vendors as well, the reconstruction of backbone systems for reinforcing business foundation, and the development of service systems for the provision of new services, among other domains. Further, while DX progresses, the shift to multicloud systems which realize an optimal environment by combining multiple cloud services is prevailing. This has resulted in the ongoing stable growth centering around cloud services. For the financial service industry, the Company has engaged in aggressive sales activities in response to the demand for strategic IT investments for the promotion of DX, including efforts to increase management efficiency and to create new insurance businesses. At the same time, the Company has been providing integrated solutions, ranging from development to maintenance of existing systems, in an effort to expand the business. Further, in the distribution sector, the Company responded appropriately to customers' demand for digital transformation, such as building in-store systems and backbone systems for realizing DX in retailing, which is called New Retail.

In embedded/control system development, capital expenditures in the machine control field gathered momentum globally, or in Europe, United States and Asia including Japan in addition to China, where expenditures have been strong. Amid this trend, the Company performed strongly in the field of factory automation (FA), including machine tools and robots, and fields related to semiconductor manufacturing facilities where business is becoming more brisk. In the automotive sector, demand for software development is recovering, reflecting a significant recovery in production activities, and onboard system development, such as the development of car navigation systems, other onboard equipment, and advanced driver-assistance systems (ADAS), in which the Group has an extensive track record, remained strong. The Group is also strengthening technological and sales capabilities to surely fulfill demand mainly in the market of electrification, which is expected to expand toward the goal of achieving carbon neutrality, in its efforts to receive more orders.

In the products and services segment, sales of mobile routers and equipment expanded rapidly in the previous year, driven by rapid growth in demand for ICT equipment backed by the GIGA School Program. The demand has now subsided and remained stable. However, performance remained slightly weak as orders received decreased because CYBERNET SYSTEMS Co., Ltd., a subsidiary, terminated a sales agency contract with Synopsys, Inc.

On the other hand, the Group has been developing and selling new products, viewing the social changes associated with the significant lifestyle changes as an opportunity. In April 2022, the Group began to provide MEMTOM, an online room for business talks, and FAMevent, a virtual event space. The Group will continue to proactively solve social issues using the power of ICT, in its efforts to strengthen and expand its businesses.

The Company has established the new Corporate Value Improvement Committee as an organization that drives the improvement of the Company's value for all stakeholders by adopting advice and suggestions obtained through dialogue with

many shareholders. The Company will continue to increase its corporate value by re-examining its business policy, distribution of internal resources, governance and dialogue with stakeholders.

* DX-Certified Operator: A system under which the government certifies companies that act in line with the basic items of the Digital Governance Code based on the Act on Facilitation of Information Processing. Information-technology Promotion Agency, Japan provides various consultation services, responds to inquiries, and does administrative work for certification review as the DX Certification System's administrative organization.

As a result of these initiatives, in the first half under review, net sales stood at 141,328 million yen, up 6.7% year on year, thanks to the strong performance of the System Integration business. SG&A expenses increased 5.7% year on year, to 21,363 million yen, operating profit rose 3.0% year on year, to 8,995 million yen, foreign exchange gains from the depreciation of the yen primarily resulted in year-on-year growth of ordinary profit by 5.2% to 9,954 million yen, and profit attributable to owners of parent increased 25.7% year on year, to 5,850 million yen.

Results by business segment were as follows:

(i) SI (system integration) business

In the SI business, both sales and profit from embedded/control software increased due to strong results of machine control systems and steady performance in the automotive and other sectors. In operation software, sales increased because of the favorable results for the financial sector and in the construction of system infrastructure but operating profit decreased due in part to unprofitable projects. In products and services, both sales and profit decreased, mainly reflecting a reactionary fall in sales of licenses from other companies and the Company's hardware products, which were strong in the previous fiscal year, as well as the impact of the termination of a sales agency contract at a subsidiary. In the outsourcing business, sales increased, mainly reflecting an increase in maintenance service projects, and operating profit also increased due to the increase in sales, more than offsetting temporary spending associated with the data center transfer.

As a result, net sales stood at 133,786 million yen, up 5.7% year on year. Operating profit stood at 8,226 million yen, down 0.7%.

* The following table shows a breakdown of net sales and operating profit in the SI business.

(Million yen)

| | | | Net sales | YoY change (%) | Operating profit | YoY change (%) |
|----|-----|---------------------------|-----------|----------------|------------------|----------------|
| SI | bus | siness total | 133,786 | 105.7 | 8,227 | 99.3 |
| | Sy | stem Construction | 80,260 | 113.4 | 5,141 | 117.9 |
| | | Embedded/Control Software | 36,475 | 110.0 | 3,014 | 135.1 |
| | | Operation Software | 43,785 | 116.4 | 2,127 | 99.8 |
| | Pr | oducts and Services | 53,525 | 95.9 | 3,086 | 78.7 |
| | | Products and Services | 46,015 | 93.9 | 2,549 | 74.5 |
| | | Outsourcing | 7,510 | 110.3 | 536 | 106.8 |

(Note) Operating profit includes the elimination of intersegment transactions of 1 million yen.

(ii) Facility business

In the facility business, net sales stood at 1,340 million yen, up 7.0% year on year. Operating profit stood at 373 million yen, down 8.2% year on year, due to worsening of the cost-of-sales ratio.

(iii) Other businesses

In other businesses, net sales stood at 6,201 million yen, up 33.5% year on year, mainly reflecting an increase in one-time projects of government offices and local governments in call center services and BPO services and operating profit amounted to 393 million yen, up 916.6% year on year, chiefly due to profit improvement in subsidiaries.

(2) Details of financial position

Total assets

Total assets stood at 237,249 million yen at the end of the consolidated first half under review, up 8,334 million yen from the end of the preceding consolidated fiscal year. Current assets were 114,075 million yen (up 2,947 million yen from the end of the previous fiscal year), and non-current assets were 123,173 million yen (up 5,386 million yen).

The main factor in the change in current assets was a 3,045 million yen increase in prepaid expenses from the end of the previous fiscal year, to 5,953 million yen.

The main factors of the change in non-current assets include an increase in construction in progress by 4,414 million yen from the end of the previous fiscal year, to 11,444 million yen, and an increase in buildings and structures by 1,454 million yen, to 28,620 million yen.

Liabilities

At the end of the consolidated first half under review, total liabilities amounted to 89,172 million yen, up 3,225 million yen from the end of the previous fiscal year. Current liabilities were 72,956 million yen (up 4,938 million yen from the end of the previous fiscal year), and non-current liabilities were 16,215 million yen (down 1,712 million yen).

The main factors in the change in current liabilities include a 2,615 million yen increase in advances received from the end of the previous fiscal year, to 7,906 million yen, and a 1,953 million yen increase in notes and accounts payable - trade from the end of the previous fiscal year, to 14,900 million yen.

The main factors for the change in non-current liabilities include a 1,278 million yen decrease in retirement benefit liability from the end of the previous fiscal year, to 4,503 million yen and a 358 million yen decrease in long-term borrowings from the end of the previous fiscal year, to 9,007 million yen.

Net assets

Net assets rose 5,108 million yen from the end of the preceding fiscal year, to 148,076 million yen at the end of the consolidated first half under review. As a result, the equity ratio rose to 54.8% from 54.6% at the end of the previous fiscal year.

Cash flows

Consolidated cash and cash equivalents ("cash") at the end of the cumulative first half of the fiscal year under review were 38,568 million yen, a decrease of 2,308 million yen from the end of the previous fiscal year.

Cash flows in the cumulative first half of the fiscal year under review were as follows.

(Cash flows from operating activities)

Net cash provided by operating activities in the cumulative first half of the fiscal year under review stood at 5,278 million yen.

This was mainly due to advance purchase of products, payment of consumption taxes and income taxes, and an increase in money received reflecting the increase in sales and profit.

(Cash flows from investment activities)

Net cash used in investing activities in the cumulative first half of the fiscal year under review came to 7,714 million yen.

This was primarily due to expenses for investment in office construction, the Company's products, and others and payments into time deposits.

(Cash flows from financing activities)

Net cash used in financing activities in the cumulative first half of the fiscal year under review was 572 million yen.

This was mainly due to dividend payments and financing.

(3) Information on the future outlook, including forecast for consolidated business results

The full-year results forecasts remain unchanged from those announced in the financial results for the fiscal year ended December 31, 2021 announced on February 10, 2022.

The impact of COVID-19 on business results is not reflected in our forecast for consolidated business results, because it is currently difficult to determine. If a revision becomes necessary in the months ahead, we will promptly disclose it.

2. Consolidated Financial Statements and Key Notes

(1) Consolidated balance sheet

| | T770004 | (Million yer |
|---|----------------------------------|-----------------------|
| | FY2021 (As of December 21, 2021) | Q2 FY2022 |
| Assets | (As of December 31, 2021) | (As of June 30, 2022) |
| Current assets | | |
| | 40,351 | 20 472 |
| Cash and deposits Notes and accounts receivable - trade | | 39,472 |
| Notes and accounts receivable - trade Notes and accounts receivable - trade, and | 57,352 | _ |
| contract assets | _ | 53,827 |
| Securities | 5,000 | 7,500 |
| Merchandise | 1,378 | 752 |
| Work in process | 3,034 | 3,472 |
| Raw materials and supplies | 37 | 69 |
| Other | 4,177 | 9,106 |
| Allowance for doubtful accounts | -202 | -124 |
| Total current assets | 111,128 | 114,075 |
| Non-current assets | | |
| Property, plant and equipment | | |
| Buildings and structures | 58,111 | 60,243 |
| Accumulated depreciation | -30,945 | -31,622 |
| Buildings and structures, net | 27,166 | 28,620 |
| Land | 53,173 | 53,173 |
| Construction in progress | 7,030 | 11,444 |
| Other | 14,274 | 14,757 |
| Accumulated depreciation | -11,300 | -11,860 |
| Other, net | 2,973 | 2,896 |
| Total property, plant and equipment | 90,344 | 96,135 |
| Intangible assets | | · |
| Goodwill | 385 | 355 |
| Software | 4,115 | 4,201 |
| Other | 47 | 45 |
| Total intangible assets | 4,547 | 4,601 |
| Investments and other assets | | |
| Investment securities | 8,355 | 7,878 |
| Retirement benefit asset | 6,001 | 6,404 |
| Deferred tax assets | 2,968 | 3,255 |
| Other | 5,591 | 4,920 |
| Allowance for doubtful accounts | -21 | -23 |
| Total investments and other assets | 22,894 | 22,436 |
| Total non-current assets | 117,786 | 123,173 |
| Total assets | 228,915 | 237,249 |

| /a -: 11 | | |
|----------|-----|------|
| (Mill | 10n | ven) |
| | | |

| | | (Million yen) |
|--|---------------------------|-----------------------|
| | FY2021 | Q2 FY2022 |
| 21100 | (As of December 31, 2021) | (As of June 30, 2022) |
| Liabilities | | |
| Current liabilities | 40.045 | 44000 |
| Notes and accounts payable – trade | 12,947 | 14,900 |
| Short-term borrowings | 4,738 | 4,635 |
| Current portion of long-term borrowings | 14,724 | 16,220 |
| Accrued expenses | 5,137 | 4,505 |
| Income taxes payable | 5,247 | 3,145 |
| Provision for bonuses | 6,834 | 6,520 |
| Provision for bonuses for directors (and other officers) | 279 | 174 |
| Provision for loss on construction contracts | 277 | 197 |
| Provision for loss on withdrawal from business | 52 | 38 |
| Provision for subsidy repayment | 443 | 484 |
| Provision for compensation loss | _ | 199 |
| Other | 17,336 | 21,932 |
| Total current liabilities | 68,018 | 72,956 |
| Non-current liabilities | | |
| Long-term borrowings | 9,366 | 9,007 |
| Provision for retirement benefits for directors (and other officers) | 542 | 320 |
| Retirement benefit liability | 5,782 | 4,503 |
| Other | 2,237 | 2,384 |
| Total non-current liabilities | 17,928 | 16,215 |
| Total liabilities | 85,946 | 89,172 |
| Net assets | | |
| Shareholders' equity | | |
| Share capital | 26,200 | 26,200 |
| Capital surplus | 28,979 | 29,029 |
| Retained earnings | 82,645 | 87,189 |
| Treasury shares | -4,748 | -4,616 |
| Total shareholders' equity | 133,076 | 137,803 |
| Accumulated other comprehensive income | | |
| Valuation difference on available-for-sale securities | 1,709 | 1,365 |
| Deferred gains or losses on hedges | -0 | 0 |
| Revaluation reserve for land | -8,228 | -8,228 |
| Foreign currency translation adjustment | 246 | 670 |
| Remeasurements of defined benefit plans | -1,756 | -1,576 |
| Total accumulated other comprehensive income | -8,029 | -7,768 |
| Share acquisition rights | 620 | 615 |
| Non-controlling interests | 17,300 | 17,426 |
| Total net assets | 142,968 | 148,076 |
| Total liabilities and net assets | 228,915 | 237,249 |
| Total Habilities and liet assets | 220,913 | 231,249 |

(2) Consolidated statements of income and consolidated statements of comprehensive income Consolidated statements of income Consolidated first half results

| | H1 FY2021 | (Million yen |
|---|---|--|
| | (From January 1, 2021 to June 30, 2021) | (From January 1, 2022 to June 30, 2022) |
| Net sales | 132,508 | 141,328 |
| Cost of sales | 103,566 | 110,969 |
| Gross profit | 28,942 | 30,358 |
| Selling, general and administrative expenses | 20,210 | 21,363 |
| Operating profit | 8,731 | 8,995 |
| Non-operating income | | |
| Interest income | 41 | 41 |
| Dividends income | 123 | 99 |
| Share of profit of entities accounted for using equity method | 150 | 9 |
| Foreign exchange gains | 365 | 788 |
| Other | 117 | 173 |
| Total non-operating income | 797 | 1,111 |
| Non-operating expenses | | |
| Interest expenses | 32 | 24 |
| Loss on retirement of non-current assets | 18 | 76 |
| Other | 15 | 50 |
| Total non-operating expenses | 66 | 151 |
| Ordinary profit | 9,462 | 9,954 |
| Extraordinary income | | |
| Gain on sale of investment securities | 2,759 | = |
| Reversal of allowance for doubtful accounts | _ | 76 |
| Reversal of provision for retirement benefits | _ | 80 |
| Total extraordinary income | 2,759 | 157 |
| Extraordinary losses | | |
| Impairment losses | 468 | 28 |
| Loss on sale of shares of subsidiaries and associates | 2,169 | - |
| Provision for compensation loss | _ | 199 |
| Office relocation expenses | _ | 44 |
| Expenses for measures against infectious diseases | 36 | 64 |
| Other | 78 | 19 |
| Total extraordinary losses | 2,753 | 356 |
| Profit before income taxes | 9,469 | 9,755 |
| Income taxes-current | 3,803 | 2,536 |
| Income taxes-deferred | -308 | 283 |
| Total income taxes | 3,494 | 2,819 |
| Profit | 5,974 | 6,935 |
| Profit attributable to non-controlling interests | 1,321 | 1,084 |
| Profit attributable to owners of parent | 4,653 | 5,850 |

Consolidated statements of comprehensive income Consolidated first half results

| Consolidated first fiant results | | |
|---|-----------------------|-----------------------|
| | | (Million yen) |
| | H1 FY2021 | H1 FY2022 |
| | (From January 1, 2021 | (From January 1, 2022 |
| | to June 30, 2021) | to June 30, 2022) |
| Profit | 5,974 | 6,935 |
| Other comprehensive income | | |
| Valuation difference on available-for-sale securities | -1,988 | -350 |
| Deferred gains or losses on hedges | 0 | -0 |
| Foreign currency translation adjustment | 304 | 680 |
| Remeasurements of defined benefit plans, net of tax | 152 | 177 |
| Share of other comprehensive income of entities accounted for using equity method | 86 | 17 |
| Total other comprehensive income | -1,444 | 523 |
| Comprehensive income | 4,530 | 7,459 |
| Comprehensive income attributable to | | _ |
| Comprehensive income attributable to owners of the parent | 3,068 | 6,055 |
| Comprehensive income attributable to non-controlling interests | 1,461 | 1,403 |

(3) Consolidated cash flow statement

(Million yen) H1 FY2021 H1 FY2022 (From January 1, 2022 (From January 1, 2021 to June 30, 2021) to June 30, 2022) Cash flows from operating activities Profit before income taxes 9,469 9,755 2,852 2,373 Depreciation 468 28 Impairment losses Expenses for measures against infectious diseases 36 64 Amortization of goodwill 29 29 Increase (decrease) in provision for loss on construction -74 -94 contracts 55 -118 Increase (decrease) in retirement benefit liability Decrease (increase) in retirement benefit asset -233 -264 Contribution of securities to retirement benefit trust -1,000 Share of loss (profit) of entities accounted for using -150 -9 equity method Interest expenses 32 24 Foreign exchange losses (gains) -437 -727 Loss (gain) on sale of investment securities -2,759 Office relocation expenses 44 Loss (gain) on sale of shares of subsidiaries and 2,169 associates Loss on retirement of non-current assets 67 Decrease (increase) in trade receivables 1,151 2,738 Decrease (increase) in inventories 722 159 Increase (decrease) in trade payables 1,438 2,119 -1.069 -2,959 Decrease (increase) in prepaid expenses Increase (decrease) in accrued consumption taxes -1,655 -2,167Increase (decrease) in accounts payable - other 278 135 Increase (decrease) in accounts payable - personnel -462 -434 expenses 517 580 Decrease (increase) in long-term prepaid expenses Increase (decrease) in provision for loss on business 11 liquidation Other -393 -432 Subtotal 12,094 9,818 Interest and dividends income received 166 142 Interest paid -35 -25 Income taxes paid -4,582 -2,604Payments for loss on withdrawal from business -14 Expenses for measures against infectious diseases paid -32 -60 Net cash provided by (used in) operating activities 9,589 5,278

(Million yen)

| | H1 FY2021 (From January 1, 2021 to June 30, 2021) | H1 FY2022 (From January 1, 2022 to June 30, 2022) | |
|--|---|---|--|
| Cash flows from investing activities | | | |
| Payments into time deposits | -6,449 | -3,042 | |
| Proceeds from withdrawal of time deposits | 9,304 | 802 | |
| Purchase of property, plant and equipment | -802 | -3,211 | |
| Purchase of intangible assets | -2,137 | -1,395 | |
| Purchase of securities | _ | -1,000 | |
| Proceeds from sale of investment securities | 3,891 | _ | |
| Proceeds from sale of shares of subsidiaries and associates | 4,330 | _ | |
| Other | 132 | 132 | |
| Net cash provided by (used in) investing activities | 8,269 | -7,714 | |
| Cash flows from financing activities | | | |
| Purchase of treasury shares of subsidiaries | _ | -361 | |
| Proceeds from short-term borrowings | 5,832 | 4,993 | |
| Repayments of short-term borrowings | -21,580 | -5,099 | |
| Proceeds from long-term borrowings | 3,500 | 5,000 | |
| Repayments of long-term borrowings | -583 | -3,862 | |
| Repayments to non-controlling shareholders | _ | -121 | |
| Dividends paid | -720 | -814 | |
| Dividends paid to non-controlling interests | -392 | -453 | |
| Proceeds from exercise of employee share options | 205 | 145 | |
| Purchase of shares of subsidiaries not resulting in change in scope of consolidation | -0 | -4 | |
| Other | -16 | 6 | |
| Net cash provided by (used in) financing activities | -13,755 | -572 | |
| Effect of exchange rate change on cash and cash equivalents | 348 | 700 | |
| Net increase (decrease) in cash and cash equivalents | 4,452 | -2,308 | |
| Cash and cash equivalents at beginning of period | 37,450 | 40,876 | |
| Cash and cash equivalents at end of period | 41,902 | 38,568 | |

(4) Notes to consolidated financial statements (Note on going concern assumptions)
Not applicable.

(Note when there is a considerable change in the amount of shareholders' equity) Not applicable.

(Important changes in subsidiaries during this quarter) Not applicable.

(Application of specific accounting treatment to the preparation of quarterly consolidated financial statements)

(Calculation of tax expense)

Certain consolidated subsidiaries make a reasonable estimate of the effective tax rate after the application of tax effect accounting to income before income taxes for the current fiscal year including second quarter under review and multiply quarterly income before income taxes by the estimated effective tax rate.

(Changes in accounting principles)

(Adoption of the Accounting Standard for Revenue Recognition and Other Regulations)

The Company started to apply the Accounting Standard for Revenue Recognition (ASBJ Statement No. 29, March 31, 2020, hereinafter the "Revenue Recognition Accounting Standard") and other regulations at the beginning of the first quarter of the fiscal year under review. Accordingly, it recognized revenue in the amount expected to be received in exchange for promised goods and services at points where control over such goods or services is transferred to customers.

Major changes attributable to the application of the Revenue Recognition Accounting Standard, etc. are as follows.

(1) Revenue recognition for principal and agent transactions

For some transactions in the SI business, revenue was previously recognized based on the total amount of consideration. However, for transactions in which the Group acts as an agent in the provision of goods or services for customers, revenue is now recognized in net value.

(2) Performance obligations satisfied over time

- Regarding contracted software development, the Group previously applied the percentage-of-completion method to contracts in which the reliability of results for progressed portions was recognized (with the progress of work estimated based on cost-to-cost method), while applying the completed-contract method to others. In the consolidated first quarter of the fiscal year under review, this practice was replaced with a method with which, where the control over goods or services is transferred to the customer over a specific period, sales are posted over a specific period according to progress in the satisfaction of the performance obligation to transfer the goods or services to the customer, except in cases where the period from the contract start date to the expected time of complete fulfillment of the performance obligation under the contract is extremely short.
- Concerning services provided under quasi-mandate contracts without the obligation to deliver a deliverable, the Group previously posted sales when service provision was completed. In the consolidated first quarter of the fiscal year under review, this practice was replaced with a method with which, where the control over goods or services is transferred to the customer over a specific period, sales are posted over a specific period according to progress in the satisfaction of the performance obligation to transfer the goods or services to the customer, except in cases where the period from the contract start date to the expected time of complete fulfillment of the performance obligation under the contract is extremely short.
- Regarding software maintenance services provided by some consolidated subsidiaries, revenue was previously recognized
 primarily at the contract start time. In the consolidated first quarter of the fiscal year under review, this method was replaced
 with one under which revenue is recognized over the contract period.

(3) Allocation of transaction price

Some consolidated subsidiaries have switched to a method with which, in a single contract involving licensing and maintenance service, a performance obligation is identified for the licensing and maintenance service, respectively, and the transaction price is allocated to each performance obligation proportionately based on the standalone selling price determined for each.

The Revenue Recognition Accounting Standard is applied according to the provisional measures stipulated in the proviso in

Paragraph 84 of the standard. With respect to the application of a new accounting policy, it is applied to the balance of retained surplus at the beginning of the first quarter of the fiscal year under review. This balance of retained surplus is obtained through calculation using the cumulative amount of the impact from retrospective application of the new accounting policy to periods prior to the beginning of the first quarter, either by adding it to or deducting it from the retained surplus.

As a result, net sales for the first half of the fiscal year under review decreased by 618 million yen, cost of sales decreased by 320 million yen, and operating profit, ordinary profit and profit before income taxes all decreased by 297 million yen, respectively. The balance of retained earnings at the beginning of the period under review decreased 493 million yen, and non-controlling interests fell 413 million yen.

With the application of the Revenue Recognition Accounting Standard, notes and accounts receivable - trade presented in current assets in the consolidated balance sheets for the previous fiscal year is included in notes and accounts receivable - trade, and contract assets in the consolidated balance sheets from the first quarter of the fiscal year under review. Pursuant to the transitional provisions in Paragraph 89-2 of the Revenue Recognition Accounting Standard, the Company did not reclassify balance sheet amounts for the previous fiscal year according to a new presentation. Moreover, in accordance with the provisional treatment stipulated in Paragraph 28-15 of the Accounting Standard for Quarterly Financial Reporting (ASBJ Statement No. 12, March 31, 2020), information that decomposes revenue from contracts with customers for the first half of the previous fiscal year is not stated.

(Application of Accounting Standard for Fair Value Measurement, etc.)

The Company began applying the Accounting Standard for Fair Value Measurement (ASBJ Statement No. 30, July 4, 2019), etc. and the implementation guidance on the Accounting Standard for Fair Value Measurement from the first quarter of the fiscal year under review. Accordingly, the Company will apply the new accounting policies prescribed in the Accounting Standard for Fair Value Measurement, etc. in the future in accordance with transitional measures stipulated in Paragraph 19 of the standard and Paragraph 44-2 of the Accounting Standard for Financial Instruments (ASBJ Statement No. 10, July 4, 2019). The application has no impact on the quarterly consolidated financial statements.

(Additional information)

(Abolition of the officer retirement benefit system)

At the Annual General Meeting of Shareholders held on March 11, 2022, the Company passed a resolution to pay retirement benefits for termination to directors and auditors following the abolition of the officer retirement benefit system.

As such, in the consolidated first quarter of the fiscal year under review, the Company reversed 218 million yen from the "Provision for directors' retirement benefits" and included the amount due for the consolidated fiscal year under review in "Other" under "Non-current liabilities" as long-term accounts payable.

Some consolidated subsidiaries continue to prepare for payment of officer retirement benefits, and for this purpose, posted the total amount that needs to be paid at the end of the fiscal year under review in accordance with the internal regulations as "Provision for directors' retirement benefits."

(Segment information)

[Segment information]

- I. H1 FY2021 (From January 1, 2021 to June 30, 2021)
- 1. Information on sales and profit and loss by reported segment

(Million yen)

| Reported segme | | is . | | | | Amount on | |
|----------------------------------|-------------|----------------------|---------|--------------------|---------|---------------------|--|
| | SI business | Facility business | Total | Others (Note 1) | Total | Adjustment (Note 2) | first-half consolidated statement of income (Note 3) |
| Net sales | | | | | | | |
| Sales to outside customers | 126,612 | 1,252 | 127,864 | 4,644 | 132,508 | _ | 132,508 |
| Inter-segment sales or transfers | 22 | 371 | 394 | 333 | 727 | -727 | - |
| Total | 126,635 | 1,623 | 128,258 | 4,977 | 133,236 | -727 | 132,508 |
| Segment profit | 8,284 | 406 | 8,691 | 38 | 8,730 | 1 | 8,731 |

Notes:

- 1. "Others" is a business segment that is not included in the reported segments and includes the data entry business, contact center business, and tissue engineering business, etc.
- 2. An adjustment of segment profit of 1 million yen includes an elimination of inter-segment transactions of 1 million yen.

- 3. The segment profit has been adjusted to the operating profit stated in the consolidated income statement.
- 2. Information on impairment loss in non-current assets and goodwill by reported segment The presentation of information has been omitted due to its lack of material significance.
- II. H1 FY2022 (From January 1, 2022 to June 30, 2022)
- 1. Net sales and profit (loss) for each reported segment and the breakdown of revenue

(Million yen)

| | Reported segments | | | | | Amount on | |
|---------------------------------------|-------------------|----------------------|---------|--------------------|---------|------------------------|--|
| | SI business | Facility business | Total | Others (Note 1) | Total | Adjustment (Note 2) | first-half consolidated statement of income (Note 3) |
| Net sales | | | | | | | |
| Goods transferred at a point in time | 110,057 | 224 | 110,281 | 824 | 111,106 | - | 111,106 |
| Goods transferred over time | 23,728 | _ | 23,728 | 5,372 | 29,101 | I | 29,101 |
| Revenue from contracts with customers | 133,786 | 224 | 134,010 | 6,196 | 140,207 | | 140,207 |
| Other revenue (Note 4) | 0 | 1,115 | 1,115 | 4 | 1,120 | - | 1,120 |
| Sales to outside customers | 133,786 | 1,340 | 135,126 | 6,201 | 141,328 | = | 141,328 |
| Inter-segment sales or transfers | 46 | 265 | 312 | 333 | 645 | -645 | _ |
| Total | 133,833 | 1,605 | 135,438 | 6,534 | 141,973 | -645 | 141,328 |
| Segment profit | 8,226 | 373 | 8,599 | 393 | 8,993 | 1 | 8,995 |

Notes:

- 1. "Others" is a business segment that is not included in the reported segments and includes the data entry business, contact center business, and tissue engineering business, etc.
- 2. An adjustment of segment profit of 1 million yen includes an elimination of inter-segment transactions of 1 million yen.
- 3. The segment profit has been adjusted to the operating profit stated in the consolidated income statement.
- 4. The main components of other revenue include income from lease based on the Accounting Standard for Lease Transactions (ASBJ Statement No. 13).
- 2. Information on impairment loss in non-current assets and goodwill by reported segment The presentation of information has been omitted due to its lack of material significance.
- 3. Information on changes in reportable segments

As stated in "Changes in accounting principles," the Company has applied the Accounting Standard for Revenue Recognition (ASBJ Statement No. 29, March 31, 2020) and other regulations, effective from beginning of the consolidated first quarter of the fiscal year under review and changed the accounting method for revenue recognition. Therefore, the method of measuring the profit or loss of reported segments has also been changed in the same way.

As a result of this change, net sales and segment profit in the SI business for the consolidated first half under review decreased 613 million yen and 292 million yen, respectively, and net sales and segment profit in "Others" decreased 5 million yen each, compared to the previous method.

In accordance with the transitional treatment stipulated in Paragraph 28-15 of the Accounting Standard for Quarterly Financial Reporting (ASBJ Statement No. 12, March 31, 2020), information on the breakdown of revenue from contracts with customers for the first half of the previous fiscal year is not stated.